

INSIDE THIS ISSUE:

MESSAGE FROM THE PRESIDENT	1
NOTES FROM THE EDITOR	1
BOARD MINUTES	3
SEI UPDATE	3
CONFERENCE SCHEDULE	4

SPECIAL POINTS OF INTEREST:

- ³ **Upcoming Events 2**
- ³ **How to Become a Member 2**

PRESIDENT'S MESSAGE

2007 Election Results

Former President Stu Ockman announced the College election results this past January 5th. Congratulations are in order for Richard Faris, who was reelected as VP of Global Services and Phil Aprill, who was elected as VP of Scheduling Excellence. I am honored to serve as your President and look forward to the next three years. Special thanks to the nominating committee and to former Officers who will now be serving as Directors-at-Large.

2007 PMICOS Annual Conference

I can hardly imagine a more adept theme than the one selected - *CPM Turns 50: A Birthday Celebration*. I suspect many of the College members have been using CPM in one way or another for 20-40 years, and in some cases, 50! But even if you haven't, it is going to be a lot of fun exchanging war stories and lessons learned with one another.

I just finished registering for the Conference. It was relatively painless and it took maybe all of 5 minutes. I hope that many more of our members will follow suit in the next few days. March 15th is the deadline for Early Bird Registration. The Event Track Schedule can be downloaded right off the College's website.

(Continued on page 3)

NOTES FROM THE EDITOR

My personal congratulations to the new officers. New leadership typically brings new ideas and fresh energy. This is an important year for the College. It should be the year we begin to see some tangible results in the results of work product from SEI and more specific direction on certification and standards. I look forward to meeting the new officers in Vancouver.

Reaffirming Dr. de Leon's enthusiasm for the upcoming annual conference, I would like to reiterate the importance of attendance. Your attendance is encouraged for a number of reasons: one, it shows your support of for the College and its goals; two, it provides an in-person opportunity to participate in the various educational sessions as well as one or more of the standing committees. Most important, and the reason why so many return each year,

(Continued on page 5)

SCHEDULE UPDATE

FEBRUARY, 2007

HOW TO BECOME A MEMBER

For members of PMI, the annual membership fee is \$20. If you are not a member of PMI a fee of \$149 covers a one-year membership to both PMI and the College of Scheduling. For more information, please visit: http://www.pmi.org/prod/groups/public/documents/info/gmc_collegeofscheduling.asp.

MEMBERSHIP UPDATE

College of Scheduling
Membership

1,500 Members

Representing over
50 Countries

COLLEGE OF SCHEDULING ORGANIZATIONAL STRUCTURE

Functional Title	Individual	Functional Title	Individual
Chairman	Patricia D. Galloway	Director of Scheduling Excellence	Chris Carson
President	Gui Ponce de Leon	VP of Scheduling Excellence	Phil Apprill
Vice President of Finance	J. Gordon Davis	Scheduling Practice Std. Team Liaison	Mike Mosley
Director of Communications	Jeff Huneycutt	Vice President of Communications	Derek Mason
Vice President of Global Services	Richard K. Faris	Director of Global Services	Keith Pickavance
Vice President of Programs	Janice Staley	Director of Conference Technical Track	Fredric L. Plotnick
Director of Programs	Shelbi Rombout	Director of Critical Chain Scheduling	Mark Stanton
Director of Programs	Dana H. Parrish	Director at Large	Russ Archibald
Vice President of Publicity	Pradip Mehta	Director at Large	Gui Ponce de Leon
Director of Publicity	Jim Quilliam	Director at Large	Jon Wickwire
VP of Education & Training	Jim O'Brien	Director at Large	Murray Woolf
Vice President of Membership	Rebecca A. Andert	Director of Standards	Earl Glenwright
Director of Membership	Lana Becker	Director of University Relations	Fredric L. Plotnick
Director of Member Retention	Rhonda Polk	Topic of the Month Editor	Thomas Fertitta
Director of Volunteers	Pradip M. Mehta	Director of Information Technology	Peter Dimov
Director of Risk Management	David Hulett	Director of Campus Affiliates	Tim Cermak
Director of Certification	Bob Jacobs	Director of Aerospace & Defense	Mike Dahlberg
Director of Employment Opportunities	Glen Palmer	Director of Awards	Lee Peters
Editor of Newsletter	Paul Levin	Webmaster	Cynthia Lo
		Webmaster	Melanie Lok

UPCOMING EVENTS

PMI COS 2007 Annual Conference
15-18 April 2007
Vancouver Marriott Pinnacle Downtown
Vancouver, British Columbia,
Canada



SCHEDULE UPDATE

FEBRUARY, 2007

RECENT BOARD MEETINGS; PRIMAVERA 2006 CONFERENCE RECAP

PRESIDENT'S MESSAGE (CONT.)

(Continued from page 1)

There are a lot of terrific presentations in all of the tracks: Scheduling, Claims, IT, Case Studies, Enterprise, Risk and Research. You wouldn't want to miss too many of the 9 SEI Town Hall Meetings – all with great, very topical subjects. A great Guest Program has been organized (no excuse for your spouse not to come) and the Conference finishes with an optional golf tournament.

This year, our Conference is at the Marriott Pinnacle Downtown in beautiful Vancouver, British Columbia. It kicks off with the vendor reception on Sunday evening, April 15th and ends at noon Wednesday, April 18th. A block of rooms has been reserved at the Marriott at the special rate of \$155 Cdn. per night. Please book your room now to ensure availability. More information is available at www.pmicos.org. I look forward to seeing you in Vancouver.

Dr. Gui Ponce de Leon, P.E.
President, PMI College of Scheduling

RECENT BOARD MEETINGS

The following is an outline of activity from the January board meeting.

New Director of SEI

Chris Carson was elected as Director for SEI.

PMICOS Membership News

PMICOS topped the 1,500 mark in member count.

2007 Conference Update

Primavera is the platinum sponsor and Nielsen-Wurster is the bronze sponsor. A silver sponsor is

still being sought for the conference. Please contact Pradip Mehta if you know of any candidates.

The golf outing is scheduled for 1300 on Wednesday, the last day of the conference.

Other discussions included expanding the award categories for future conferences.

SEI BEST PRACTICES AND GUIDELINES

The Scheduling Excellence Initiative (SEI) is the group within the College of Scheduling that is charged with developing Best Practices and Guidelines manuals (BPG). BPG content development has been underway since fall and while that effort has made useful progress, SEI is taking steps to get more volunteers involved and step up the pace of the work.

One aspect of the BPG "acceleration" effort will be witnessed at the COS Annual Conference in Vancouver. SEI will use our Town Hall Meeting format to do peer review of work done to date on three topics. We also plan to develop content "from scratch" on additional topics.

Of course there is no need to wait for the conference to get involved in BPG development. In fact, the SEI Executive Committee strongly encourages COS members to contact us at the links provided below so we can get you assigned to a work team immediately.

Phil Apprill
Vice President, SEI

Contact SEI –
chris.carson@alphacorporation.com
poakander@pankow.com
papprill@AOL.com

SCHEDULE UPDATE

FEBRUARY, 2007

2007 CONFERENCE SCHEDULE

Sunday, April 15

AACE International's Planning & Scheduling Professional (PSP) Exam
On-Site Registration Begins
Public Board Meeting
Sponsors/Exhibitor Reception

Monday, April 16

Registration Opens
Breakfast Provided
Opening Keynote Presentation
Break

SEI Town Hall Meeting: Best Practices and Guidelines Initial Product Review (Topic 1)

Claims Track: Retrospective TIAs vs. As-Planned / As-Built: Each Has a Use

Scheduling Track: An Introduction to Goldblatt's Critical Chain Project Management

Research Track: Proper Implementation of Resource Leveling

Enterprise Track: Implementing an Enterprise based Estimating, Scheduling and Work Order System

Risk Track: The Problem with PERT: Merge Bias in Schedule Risk Analysis

Other: The Origins of Project Management

Lunch (provided) - Annual Business Meeting

SEI Town Hall Meeting: SEI Collaboration Tool Training

Claims Track: Risk or Contingency Adjusted Schedules Delay Analysis

Scheduling Track: Implementing Schedule Quality Management programmes

Scheduling Track: 30 Most Serious Flaws in Scheduling

Research Track: Critical Path Scheduling Under Resource Limits and Calendar Constraints

Enterprise Track: How Do Fortune 100 Customers Realize Business Value from Enterprise Project Management (EPM)

Risk Track: Help Avoid The Risk Of Liquidated Damages - Perform A Project Schedule Delay Analysis On A Monthly Basis

Break

SEI Town Hall Meeting: Best Practices and Guidelines Initial Product Review (Topic 2)

Claims Track: What Do You Do When You Find a 500 Year Old Ship?

Scheduling Track: A Structured Approach to Minimum Cost Recovery-Scheduling

Enterprise Track: Advances in Project Management Enterprise System Implementation

Risk Track: A Methodology for Project Risk Analysis Using Bayesian Belief Networks within a Monte Carlo Simulation

Research Track Mini-Sessions:

USMC: Student Paper Presentation

Update on RDCPM

Project Characteristics Affecting Labor Productivity in a Negative Manner

Gala Dinner

Tuesday, April 17

Breakfast Provided

SEI Town Hall Meeting: What Is and What Is Not a Concurrent Delay

Claims Track: Better Control by Tracking Production

Scheduling Track: Accelerated Chain Method for Scheduling

Scheduling Track: The Evolution and Demise of Activity Float

Research Track: How to Maximize Field Productivity

Enterprise Track: Business Architecture approach to Project Portfolio and Priority Management

Risk Track: A Real Options Approach to Reducing Project Financial Risk

Break

SEI Town Hall Meeting: Best Practices and Guidelines Initial Product Review (Topic 3)

Claims Track: Additional Practical Applications of Window Analysis

Scheduling Track: Basic Cost Management Using Primavera 5.0

Research Track: Schedule Metrics - Beyond the Ordinary

Enterprise Track: Constraint Driven Scheduling and Optimization Algorithms

Risk Track: Project Scheduling and Risk Management Using Event Chain Methodology

IT Track: Estimating IT Projects

Lunch Provided

SEI Town Hall Meeting: WBS - Vital Element or Distracting Nuisance?

Research Track: MOCK TRIAL (Part I)

Enterprise Track: Lean and Six Sigma – a Continuous Improvement Framework

Risk Track: Project Acceleration – Is it Really Worth the Effort?

Scheduling Track: Implementing Advanced Schedule Management in Your Organization

Value Performance Management into an Australian SME Rural Construction Company

TBD

Break

SEI Town Hall Meeting: My 3 Best Tips for Better Baseline Schedules

Research Track: MOCK TRIAL (Part II)

Risk Track: Governance - It's All in the Details

IT Track: Effective Project Communication through Collaboration

Scheduling Track: The Babel in Scheduling Terms -2006

Scheduling Track: Managing Schedule Contingency - An Approach and Discussion

Case Study: TBD

Event Dinner - Harbour Cruise

SCHEDULE UPDATE

FEBRUARY, 2007

2007 CONFERENCE SCHEDULE (CONT.)

PRIMAVERA CONFERENCE RECAP (cont'd)

Wednesday, April 18

Breakfast Provided

SEI Town Hall Meeting: My 3 Best Tips for Schedule Updates
SEI - Working Sessions 1: Appeal of the Mock Trial - the COS "Higher Court" Weighs in
Scheduling Track: Understanding the Federal Government Schedule Specification
Research Track: Who Owns Float - A Commentary on Scheduling Specifications and Industry Malpractice
Risk Track: Risk Management in the Construction Industry of the Arabian Gulf
Claims Track: Moscone Center Expansion Project
IT Track: Enhanced Critical Chain Project Management via Advanced Planning & Scheduling Technology

Break

SEI - Working Session 2: Schedule Crisis Management - 2 Perspectives
Research Track: The Great Debate - TIE v Windows for Retrospective Delay Analysis
Claims Track: Utilizing Fundamental Time Management Principles to Manage Risk and Claims
 TBD
 TBD

Closing Session

Golf Outing (separate fee applies)

Support your Conference Sponsors at the Vancouver Exhibit Hall

Diamond Sponsor:



[Your company's name here.]

Silver Sponsor:



Bronze Sponsors:

³ Wickwire Gavin P.C.	³ JCMS
³ Bechtel	³ WELCOM
³ Boeing Corporation	³ Davis Consulting Group
³ Pertmaster	³ ConstructionClaims.COM

EDITOR'S NOTES (CONT.)

(Continued from page 1)

is the enriching experience that comes from interaction and sharing of knowledge with the high caliber of scheduling professionals that attend the conference. *Priceless.*

Visit the PMICOS website for more information or to register (www.pmicos.org). Register today!

Paul Levin
Editor

AACEI PSP EXAM DEADLINE

For those interested in taking the exam to obtain AACEI Professional Scheduling and Planning certification, the deadlines are as follows:

- ³ To pay the early fee, the deadline is March 2, 2007.
- ³ To pay the regular fee and the absolute deadline, it is March 16, 2007.

For more information, visit www.aacei.org.

Articles Wanted

Short articles wanted for *Schedule Update*. Share your knowledge and experience. Tells us about a best practice recently discovered or implemented at your organization, such as:

- ³ Scheduling Techniques
- ³ Primavera 4.0/4.1/5.0 Experiences, or
- ³ Favorite Claims Analysis Technique.

Let us know if you've read any good scheduling books you're read lately. Don't be shy. Write something today. Send your manuscript or proposed ideas) to Paul Levin at plevin@wpl.net.

SCHEDULE UPDATE

FEBRUARY, 2007

PMICOS CALENDAR

February	13 — Board meeting
March	1-2 — International Conference on Construction Project Management, Singapore (www.ntu.edu.sg/cee/iccpm_iccem/) March 12 — Board meeting
April	15-18 — Annual Conference, Vancouver, BC. 15 — Board meeting 16 — Annual Business meeting
May	TBD — Board meeting
June	TBD — Board meeting 15-18 — AACEI Annual Meeting, Nashville, TN
July	TBD — Board meeting
August	TBD — Board meeting 15 — Submissions for 2008 conference technical programs due.
September	TBD — Board meeting
October	TBD — Board meeting 7-9 — CMAA National Conference, Chicago, IL 21-24 — Primavera Annual Conference TBD — ASCE Civil Engineering National Conference PMICOS call for nominations for 2008 officers
November	TBD — Board meeting 15 — PMICOS nominations closed
December	TBD — Elections TBD — Board meeting
January 2008	TBD—Officers announces TBD—Board meeting