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ELECTIONS AND 2007 CONFERENCE PRESIDENT'S MESSAGE

Election of Officers for 2007

It's that time of year again. The following Board positions are up for reelection this year for three year terms: President, Vice-President of Global Services, and Vice-President of Scheduling Excellence. Balloting is on-going; in a few short days we will announce the new officers.

2007 PMICOS Annual Conference

By now I hope you know that we're holding the Fourth Annual PMICOS Conference next year at the Marriott Pinnacle Downtown in Vancouver, British Columbia, Canada, from April 15th through 18th. The theme is *CPM Turns 50: A Birthday Celebration*. We're planning a gala birthday party Monday night and a harbor cruise Tuesday night. Craig Smith, the author of *How the Great Pyramid was Built*, is our keynote speaker and, as always, there will be a lot of terrific papers and panel discussions. You don't want to miss this one, so please mark your calendars and plan to join us. More information, including the initial brochure will be coming soon. Visit www.pmicos.org for the latest details.

That's it for now. Hope to see you in Vancouver! Happy New Year to all.

Stu Ockman
President

NOTES FROM THE EDITOR

Idle Chatter

Here it is Christmas eve, Dec. 24, long past deadline for the Nov/Dec *Schedule Update*, not to mention the never-sent Sept/Oct issue, and I got no material, no contributions, no letters to the editor, nothing! C'mon crowd, this is your publication. We aren't expecting world class novellas, but we know you have valuable information to contribute. Send in your tips, comments, articles, news, scheduling challenges, new jobs, promotions, anything you can think of — let PMICOS and the newsletter work for you.

Meanwhile, go to the website today and sign up for the 2007 conference. The Marriott has some good rates but you might lose out if you wait too long. PMICOS conferences have never been disappointing, and Vancouver 2007 promises to be the best yet. Happy holidays.

Paul Levin
Editor

SCHEDULE UPDATE

DECEMBER, 2006

HOW TO BECOME A MEMBER

For members of PMI, the annual membership fee is \$20. If you are not a member of PMI a fee of \$149 covers a one-year membership to both PMI and the College of Scheduling. For more information, please visit: http://www.pmi.org/prod/groups/public/documents/info/gmc_collegeofscheduling.asp.

MEMBERSHIP UPDATE

College of Scheduling
Membership

1,495 Members

Representing over
50 Countries

COLLEGE OF SCHEDULING ORGANIZATIONAL STRUCTURE

Functional Title	Individual	Functional Title	Individual
Chairman	Patricia D. Galloway	Director of Scheduling Excellence	Phil Apprill
President	Stuart Ockman	VP of Scheduling Excellence	Murray Woolf
Vice President of Finance	J. Gordon Davis	Scheduling Practice Std. Team Liaison	Mike Mosley
Director of Communications	Jeff Huneycutt	Vice President of Communications	Derek Mason
Vice President of Global Services	Richard K. Faris	Director of Global Services	Keith Pickavance
Vice President of Programs	Janice Staley	Director of Conference Technical Track	Fredric L. Plotnick
Director of Programs	Shelbi Rombout	Director of Critical Chain Scheduling	Mark Stanton
Director of Programs	Dana H. Parrish	Director at Large	Russ Archibald
Vice President of Publicity	Pradip Mehta	Director at Large	Gui Ponce de Leon
Director of Publicity	Jim Quilliam	Director at Large	Jon Wickwire
VP of Education & Training	Jim O'Brien	Director of Standards	Earl Glenwright
Vice President of Membership	Rebecca A. Andert	Director of University Relations	Fredric L. Plotnick
Director of Membership	Lana Becker	Editor of Newsletter	Paul Levin
Director of Member Retention	Rhonda Polk	Topic of the Month Editor	Thomas Fertitta
Director of Volunteers	Pradip M. Mehta	Director of Information Technology	Peter Dimov
Director of Risk Management	David Hulett	Director of Campus Affiliates	Tim Cermak
Director of Certification	Bob Jacobs	Director of Aerospace & Defense	Mike Dahlberg
Director of Employment Opportunities	Glen Palmer	Director of Awards	Lee Peters
		Webmaster	Cynthia Lo
		Webmaster	Melanie Lok

UPCOMING EVENTS

PMICOS 2007 Annual Conference
15-18 April 2007
Vancouver Marriott Pinnacle Downtown
Vancouver, British Columbia,
Canada



SCHEDULE UPDATE

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RECENT BOARD MEETINGS; PRIMAVERA 2006 CONFERENCE RECAP

RECENT BOARD MEETINGS

Despite this sparse *Schedule Update*, your PMI-COS board members have been hard at work on College issues, which may be why they don't have time to write. Here are some highlights from the last few board meetings:

New Board Members

Two new board positions were created and the first positions filled and approved by the board. These are Lee Peters, Director of Awards and Mike Dahlberg, Director of Aerospace & Defense.

2007 Conference Update

The Theme of this year's conference is CPM Turns 50: A Birthday Celebration. Right now we have about fifty papers discussing Scheduling, Risk, Claims, Enterprise Research, Case Studies and IT. We're off to a great start. As was done last year, SEI (Scheduling Excellence Initiative) will have a series of presentations, and the very popular *town hall* meetings will return.

Entertainment and evening activities are in the works (see above for hints).

PMICOS Webinars

Details are being worked out for the webinars to be co-sponsored with CMAA. The first is to be held January 11, 2007. The topic is *How to Prepare and Analyze a Time Impact Analysis* presented by Paul Beckwith, PE, and Chris Carson, PSP. Please visit the CMAA website (www.cmaanet.org) to register.

New College Brochure

The new brochure has been completed, approved by the board and is now posted on the college website. Credit for the exemplary project manage-

ment efforts that went into its development goes to member April White. Please visit the website and print a few dozen copies to distribute to your coworkers and colleagues.

SEI Update

SEI continues to work hard on its products and services, particularly the publications. We'll all get a progress report in Vancouver.

Publicity

Publicity and growth are essential to the continued well being of the college. Board members Pradip Mehta and Jim Quillam are exploring ways to be more effective, including representation at other conferences, partnerships with vendors, invitation letters, articles through the press such as *ENR*, and, of course, distribution of the brochure.

RECAP—2006 PRIMAVERA ANNUAL CONFERENCE

Earlier this month in San Diego, Primavera took advantage of the brilliant weather to host a record 1,700 attendees at its 23rd annual user conference, a jump of more than 10% from last year. As usual, the conference was a first class event, with excellent presentations and technical sessions. PMICOS members Fred Plotnick and Gordon Aronson gave presentations, while Mike Stone, Janice Staley, Mark Stanton and several other members were observed in attendance. Kudos to Janice and Mark for energetically talking up PMICOS to everyone they met and handing out many copies of the new PMICOS brochure.

Meanwhile, Primavera focused on generating excitement by announcing details for its next major upgrade to enterprise scheduling — Version 6 — to be released in June 2007. The main features

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PRIMAVERA CONFERENCE RECAP (cont'd)

(Continued from page 3)

of Version 6 include:

- Dashboards and portlets, now the domain of Expedition/Contract Manager, will be part of scheduling.
- More web-based interfaces.
- Expedition will finally and officially become Contract Manager. Contract Manager will be more tightly integrated with scheduling and the two products will undergo joint development cycles going forward.
- Scheduling receives many sought after cosmetic and usability enhancements, such as project-specific layouts and filters, one-screen project creation, more control of layout bands and totals, and inclusion of filters and layouts with export/imports.
- Contract Manager receives a few compelling new features, including digital signatures for documents, inclusion of Microsoft Outlook emails, and electronic routing of pay requisitions.

For more details on these and other features of 6.0, a complete *Product Plan of Record (PPR)* is available at the Primavera support website—see knowledgebase article no. 41716.

During and after the conference, a recurring thought kept popping up in my mind—the *isolationist* view of scheduling many of us have become used to is slowly disappearing. Where we once thought the end result of planning and scheduling efforts was an “off-line” CPM report for use as a tool to assist a project manager, the role of scheduling is moving to become integral to other functions at a number of different levels.

For starters, a number of firms, including those in the construction community, are adapting enterprise level scheduling. The goals of enterprise scheduling range from management of corporate resources and better use of scheduling resources to the need for central reporting of projects at the corporate level. Second, schedule data are now being included in corporate project control reports; schedule performance can be measured and reported along with budget and cost performance. Let's call these first two characteristics *vertical integration*, although this term has a different meaning if you're an economist.

The other directions that are broadening the reach of scheduling are *horizontal*. The first and most obvious of these is integration of scheduling with contract administration software; in Primavera's case, Expedition, soon to be called Contract Manager, with scheduling. Other firms are integrating scheduling with non-Primavera contract management programs such as ProjectTalk, Constructware, Citadon and others. Horizontal integration is also being achieved in other areas, such as interfaces to facilities and maintenance management applications, for example, Maximo. Work orders can be scheduled in Primavera, then sent to Maximo to create the task sheets and assemble the bill of materials from inventory (or create purchase orders); after which the work order completion data gets fed back to Primavera for schedule updates.

Since much construction, particularly infrastructure and transportation projects, involves interfaces with public right-of-way maintenance, real-time sharing of scheduling information is valuable to short- and long-range access scheduling. Two other factors are having an influence on integration: the increased use of the design/build delivery

SCHEDULE UPDATE

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PRIMAVERA CONFERENCE RECAP (cont'd)

method and the expanding use of building information modeling; both of which encourage use of scheduling at earlier stages of the construction process.

While some of you may say *duh*, this writer feels the transition is about to step up to the next level. Close to a dozen exhibitors at the conference had integration products that either had Primavera communicating with another program or pulling schedule information from the Primavera database into enterprise reporting tools. Other integration products include document management and 4D scheduling. The presentations included more cases studies where integration was one element in the implementation and use of P5.

As seen in the version 6.0 enhancements and as reinforced in a conversation with Primavera's president Joel Koppleman, the increased use of web-based interfaces is intended to make scheduling both more visible and more collaborative. Collaboration, another form of "horizontal integration," allows more participation and input into schedule development and maintenance, both within an organization and with external partners.

Next year the conference returns to Orlando, FL October 21 - 24, 2007. The following year will be Primavera's 25th anniversary—don't be surprised to see 2,000 people.

PRIMAVERA USER CERTIFICATION PROGRAM

In the past few weeks, Primavera unveiled the *Primavera User Certification Program*. This includes Basic and Advanced Primavera 5.0 Certifications. To become certified, one must be "pre-qualified" by having one of five credentials (see below) plus score 80% on a 50-question on-line test. The cost of the exams are \$350 each and pre-supposes you

have access to Primavera 5.0. The test may be taken at Bala Cynwyd, PA for \$700 each where access to the software will be provided.

This test is sure to generate substantial controversy. For one, who is going to serve as proctor for an on-line test? Two, how will one be able to make sense of what type of usage is being tested or certified. According to the website, the *target roles* are program managers, project managers, planners/schedulers and resource managers. Most competent P3 schedulers can probably pick up and use P5 to perform the basic planning and scheduling activities needed for our jobs without learning 75% of the rest of the program; does that make us unqualified to use P5 without a Primavera certification? The industry has survived all these years without P3 certification; why all of the sudden is there one for P5? We look forward to your feedback.

To learn more about the program, visit www.primavera.com/customer/training/user_certification_program.asp

Primavera Certification Requirements (one of the following):

Project Management Institute (PMI)

- Project Management Professional (PMP)

Association for the Advancement of Cost Engineering (AACE International)

- Certified Cost Consultant/Certified Cost Engineer Certification (CCC/CCE),
- Planning & Scheduling Professional Certification (PSP),
- Earned Value Professional Certification (EVP), or
- Portfolio, Program & Project Management Certification (C3PM).

SCHEDULE UPDATE

DECEMBER, 2006

PMICOS CALENDAR

January	1 — New officers announced and take office. 11 — CMAA/PMICOS Webinar (www.cmaanet.org) 22 — Board meeting
February	TBD — Board meeting
March	1-2 — International Conference on Construction Project Management, Singapore (www.ntu.edu.sg/cee/iccpm_iccem/) TBD — Board meeting
April	15-18 — Annual Conference, Vancouver, BC. 15 — Board meeting 16 — Annual Business meeting
May	TBD — Board meeting
June	TBD — Board meeting 15-18 — AACEI Annual Meeting, Nashville, TN
July	TBD — Board meeting
August	TBD — Board meeting 15 — Submissions for 2008 conference technical programs due.
September	TBD — Board meeting
October	TBD — Board meeting 21-24 — Primavera Annual Conference TBD — ASCE Civil Engineering National Conference PMICOS call for nominations for 2008 officers
November	7-9 — CMAA National Conference, Chicago, IL TBD — Board meeting 15 — PMICOS nominations closed
December	TBD — Board meeting